



## 24 February 2025

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DATE 03/05/2000

## HON. JOSE RIZALINO L. ACUZAR

Secretary, Department of Human Settlements and Urban Development and SHFC Chairperson

HON. FEDERICO A. LAXA

President and Chief Executive Officer (PCEO)

SOCIAL HOUSING FINANCE CORPORATION (SHFC)

BDO Plaza, 8737 Paseo de Roxas

Salcedo Village, Makati City

RE: REVALIDATION RESULT OF THE SHFC'S 2023 PERFORMANCE SCORECARD

Dear Secretary Acuzar and PCEO Laxa,

This refers to the SHFC's letter dated 10 October 2024,¹ requesting for the reevaluation of its 2023 Performance Scorecard validation result, specifically for Strategic Measure (SM) 1 on *Provision of Shelter Security and Improved Housing* Quality.

Upon evaluation, the validated score of SHFC's 2023 Performance Scorecard increased from **47.08%** to **59.37%**. The result of the revalidation is attached herewith as *Annex A*. The same is to be posted on the SHFC's website, in accordance with Section 43 of GCG Memorandum Circular (M.C.) No. 2012-07.<sup>2</sup>

FOR THE SHFC'S INFORMATION AND GUIDANCE.

Very truly yours,

ATTY. MARIUS P. CORPUS

Chairperson

ATTY. BRIAN KEITH F. HOSAKA

Commissioner

ATTY. GERALDINE MARIE B. BERBERABE-MARTINEZ

Commissioner

cc: The Resident Auditor - SHFC

Officially received by the Governance Commission on 14 October 2024.

<sup>2</sup> Code of Corporate Governance for GOCCs dated 28 November 2012.



## SOCIAL HOUSING FINANCE CORPORATION (SHFC) Validation of 2023 Performance Scorecard

		c	Component				SHFC Subn	nission	GCG Val	idation	Supporting	
	O	bjective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks
	SO 1	Improve the Quality	of Life of the Inform	nal Settler		Low-Income Filipi	inos through the Pi	rovision of Ho	using Finance			
SOCIAL IMPAGT	SM 1	Provision of Shelter Security and Improved Housing Quality	Actual Accomplishment	35%	(Actual / Target) x Weight	28,000	30,812	35.00%	9,829	12.29%	Accomplishment Report (January to December 2023)     List of Projects     Summary and Detailed Target and Accomplishment     Disbursement Vouchers, Official Receipts, Check Numbers, Check Release Forms and Project Accomplishment Reports	The request for reconsideration is hereby GRANTED. SHFC is awarded a partial score based on the remaining 9,829 ISFs with supporting documents.  Phase 1: 5,571 Phase 2: 1,870 Phase 3: 2,388 Total: 9,829  Upon review of the summary report with supporting documents vis-à-vis prior years' accomplishments, there were projects already accounted for as accomplishments in prior years. Hence, the same should not be included in the 2023 accomplishment. The details of the validation are attached as Appendix A and Appendix B.
			Sub-total	35%		-		35.00%		12.29%		



 $$\rm S\ H\ F\ C\ |\ Page\ 2\ of\ 8$$  Result of the Revalidation of the 2023 Performance Scorecard (\$\it Annex\ A\$)

		C	Component				SHFC Submi	ssion	GCG Val	idation	Supporting			
	OI	bjective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	* 21 Mg	Remarks	
	SO 2	Ensure Customer S	atisfaction Through	the Provis	sion of Qualit	y Service								
STAKEHOLDERS	SM 2a	Percentage of Satisfied Customers (Pre-Takeout)	Number of Stakeholders who gave a Rating of at Least Satisfactory / Total Number of Respondents	5%	(Actual / Target) x Weight	90%	92% Overall Satisfaction Rate				Results of 2023     Harmonized     Client Satisfaction     Measurement     transmitted by     ARTA	ARTA confi		
STAKE	SM 2b	Percentage of Satisfied Customers (Post-Takeout)	Number of Stakeholders who gave a Rating of at Least Satisfactory / Total Number of Respondents	5%	(Actual / Target) x Weight	90%	for SHFC's External Services	10.00%	92.02%	6 10.00%	Results of 2023     Harmonized     Client Satisfaction     Measurement     transmitted by     ARTA	Satisfaction Measurement (CSM) as compliant with the JMC and was submitted on time.		
			Sub-total	10%				10.00%	_	10.00%				
	SO 3	Enhance Financial V	/iability											
												Particulars  Mortgage Redemption	Billing (in billions) P1.006	Collection
щ			Cumulative								Database of	Insurance Principal	9.007	6.251
FINANCE	SM 3	Improve Collection Efficiency Rating of SHFC Program	Collections (P+I+MRI) /	10%	(Actual / Target) x	65% Cumulative CER	64.98%	9.99%	64.98%	9.99%	Collection and Billing Samples of	Non- Interest- Bearing	0.291	0.222
		Loans	Cumulative Billings (P+I+MRI)		Weight	52.1					Collection and	Principal Interest	9.392	5.696
											Billing	Total	P19.696	P12.798
												CER = 12.798 CER = 64.989	÷ 19.696	



 $$\rm S~H~F~C~I~Page~3~of~8$$  Result of the Revalidation of the 2023 Performance Scorecard (  $\it Annex~A\rm )$ 

		C	omponent				SHFC Submi	ssion	GCG Vali	dation	Supporting	
	Ot	ojective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks
	SM 4a	Improve Status of Problematic Accounts (2021 and previous years)	Actual Accomplishment	2.5%	(Actual / Target) x Weight	3% reduction of problematic accounts	6.42% improvement of accounts as of December 2023	2.50%	11.41% reduction of problematic accounts	2.50%	List of Improved     Accounts     Samples of     Improved     Accounts	Acceptable.
	SM 4b	Improve Status of Problematic Accounts (2022 and 2023)	Actual Accomplishment	2.5%	(Actual / Target) x Weight	3% reduction of problematic accounts	-45.09% improvement of accounts as of December 2023	0.00%	45.09% increase in problematic accounts	0.00%	List of Improved     Accounts     Samples of     Improved     Accounts	6,013 new problematic accounts were also added during the year, bringing the yearend cumulative number to 14,374 which is a 45.09% increase instead of a reduction.
FINANCE												
	SM 5	Improve the Financial Bottomline	Total Revenues – Total Expenses	5%	(Actual / Target) x Weight	₱74 million	₱74.44 million	5.00%	₱74.44 million	5.00%	Budget Utilization Report as of 31 December 2023	Acceptable.

S H F C | Page 4 of 8 Result of the Revalidation of the 2023 Performance Scorecard (*Annex A*)

		Component				SHFC Subr	nission	GCG Val	lidation	Supporting			
	Objective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents		Remarks	
SM 6	Budget Utilization Ra	ate											
SM 6a	Obligation BUR	Total Obligations / DBM-approved or Board-approved Corporate Operating Budget (both net of PS)	5%	(Actual / Target) x Weight	90%	49%	2.72%	47.73%	2.65%	COA Annual Audit Report (AAR)	Item  Maintenance and Other Operating Expenses (MOOE) Capital Outlay  Loan Outlay  Sub-total  Less: Reconciling Items  Total  Item  MOOE  CO  Loan Outlay  Sub-total  Less: Recolume Items  Total	43. 30. 7 50. 49.	Obligations  437.79  46.00  3,635.31  4,119.10  253.50  3,865.60  UR  23%  35%  57%  31%



 $$\rm S~H~F~C~I~Page~5~of~8$$  Result of the Revalidation of the 2023 Performance Scorecard (  $\it Annex~A\rm )$ 

		e	component				SHFC Subm	nission	GCG Val	idation	Supporting		
	0	bjective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks	
LOWER	SM 6b	Disbursement BUR	Total Disbursement / Total Obligations (both net of PS)	5%	(Actual / Target) x Weight	90%	91%	5.00%	96.59%	5.00%		MOOE CO Loan Outlay Sub-total Less: Reconciling Items	Disburs ements 355.78 3,378.04 3,733.82 3,733.82 BUR 81.27% 91.76% 90.65%



 $$\rm S~H~F~C~|~Page~6~of~8$$  Result of the Revalidation of the 2023 Performance Scorecard (  $\it Annex~A~)$ 

		Component				SHFC Subn	nission	GCG Val	idation	Supporting	
	Objective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks
FINANCE	SM 6c	Total Disbursement / DBM-approved COB (both net of PS)	5%	(Actual / Target) x Weight	90%	45%	2.50%	46.10%	2.56%		Item
		Sub-total	35%				27.71%		27.70%		



 $$\rm S~H~F~C~|~Page~7~of~8$$  Result of the Revalidation of the 2023 Performance Scorecard (  $\it Annex~A\rm)$ 

		C	component			J. 188	SHFC Submi	ssion	GCG Vali	dation	Supporting	
	OI	bjective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks
	SO 4	Enhance Internal Pr	ocess									
INTERNAL PROCESS	SM 7	Turnaround Time of Process as Prescribed in the Ease of Doing Business Act	Total Number of Loan Applications Processed Within the Prescribed Period / Total Number of Loan Applications Received	5%	(Actual / Target) x Weight	100% Loan Applications Processed Within the Prescribed Time	29% Loan Applications Processed Within the Prescribed Time	1.45%	12.50% Loan Applications Processed Within the Prescribed Time	0.63%	Certificate of Compliance Credit Committee Resolutions Executive Committee Reports Letter of Guaranty Disbursement Voucher Project Approval Progression Report	Only three (3) of the 7 loan applications were validated by the GCG as accomplishments for this measure.
	SM 8	Enhance Support Systems for Effective and Efficient Process	Number of Deliverables Attained / Total Number of Deliverables	5%	(Actual / Target) x Weight	100% Implementation of Targets under the ISSP as submitted to the DICT	100% Implementation of Targets under the ISSP as submitted to the DICT	5.00%	75% Implementati on of ISSP Targets	3.75%	2022-2024 ISSP as submitted to DICT     Screenshots of the System     Date of Release and Acceptance Report	SHFC was only able to complete three (3) out of the four (4) deliverables/projects.
			Sub-total	10%				6.45%		4.38%		



	C	omponent				SHFC Submi	ission	GCG Vali	dation	Supporting	
OI	bjective/Measure	Formula	Wt.	Rating System	Target	Actual	Rating	Actual	Rating	Documents	Remarks
SO 5	Implement Quality	Management System									
SM 9	Attain Quality Management Certification	Actual Accomplishment	5%	All or Nothing	Pass ISO Certification (Head Office only)	Completed Internal Quality Audit	0.00%	No ISO Certification	0.00%	Position Paper on their Request for Reconsideration for the ISO Measure	SHFC failed to meet its target of attaining an ISO Certification in 2023.
SO 6	Elevate Personnel C	Competency									
SM 10	Improvement of the Competency Baseline of the Organization	Competency Baseline 2023 – Competency Baseline 2022	5%	(Actual / Target) x Weight	Improvement in the Competency Level	0.087% Increase in Corporate Competency Level as of October 2023	5.00%	0.64% improvement in the Competency Level	5.00%	Competency     Assessment Final Report for 2022 and 2023     Excel file of the Competency Assessment Report for 2022 and 2023     Samples of the Accomplished Competency Forms	Based on its reported accomplishments, SHFC attained a Corporate Competency Level (CCL) of 1.87150 among 216 employees assessed in 2023. This represents an increase of 0.64% or 0.011929 from 1.859571 in 2022.    Year   Competency Level   Total No. of Employees Assessed   2023   1.87150   216   2022   1.859571   218
		Sub-Total	10%				5.00%		5.00%		
	тот	AL	100%				84.16%		59.37%		

Annex A Reviewed and Certified Correct by:

JHON ARNOLD C. TALUSAN

Director III

Corporate Governance Office – A

ATTY. LOVELY JOY A. AVISADO, CPA

Corporate Governance Office - A

## Appendix A – For SHFC

SM1: Provision of Shelter Security and Improved Housing Quality – Phase 1 (Lot Acquisition)

	Projects	2023 Reported No. ISFs	Revalidated ISFs	Remarks
A.	COMMUNITY MORTGAGE PROGRA	AM		
1.	Macapagal HOAI	108	108	a. DV Nos. 2022124463; 2023051724 b. OR No. 000002 c. Check No. 84525110
2.	Yao Villas HOAI	273	273	a. DV No. 2023010261 b. Check No. 1689374
3.	Pilar Village HOAI	138	138	a. DV No. 2023062073 b. Check No. 84525111
4.	Florentino HOAI	70	70	<ul><li>a. DV No. 2023062023</li><li>b. Check Release Form dated 06 Jul 2023</li><li>c. Check No. 1689417</li></ul>
5.	Christian and Muslim Northville HOAi	143	143	a. DV No. 2023010289 b. Check Release Form dated 09 Feb 2023 c. Check No. 1689373
6.	Shoreline HOAI	90	90	a. DV Nos. 2023072179 to 2191 b. 13 Check Release Forms dated 01 Aug 2023 c. Letter-request dated 12 May 2023 for the issuance of individual checks to 13 landowners
7.	Ubaldo D. Laya HOAI	78	78	a. DV Nos. 2023103365 to 3377 b. Check Nos. 1689496 to 9508 c. Letter-request dated 05 Jul 2023 for the issuance of individual checks to 13 landowners
8.	MPH Flexville HOAI	190	190	a. DV Nos. 2023092837 to 2850 b. Check Release Forms for 13 landowners and the HOA as advance payment c. Letter-request dated 05 Jul 2023 for the issuance of individual checks to 13 landowners



Page 2 of **3** SM 1: Provision of Shelter Security and Improved Housing Quality – Phase 1 (Lot Acquisition)

	Projects	2023 Reported No. ISFs	Revalidated ISFs	Remarks
9.	KP Sinaman HOAI	74	74	a. DV Nos. 2023061910; 2023092858 b. Check Release Form dated 20 Sep 2023
10.	Happiness HOAI	143	143	a. DV No. 2023124078 b. OR No. 7129098 c. Check No. 1689527
11.	Birhen sa Kasilak HOAI	50	50	a. DV Nos. 2023092856 to 2857 b. Check Nos. 1689491 to 92 c. Check Release Forms
12.	Chamber Village HOA	98	98	a. DV No. 2023061911 b. OR No. 32701 c. Check No. 1689414
13.	Binuatan HOAI	92	unverified	a. DV No. 2022113938 dated 17 Nov 2022 Lack of supporting documents submitted
14.	Botong Seaside HOAI	163	163	a. DV Nos. 2023072359 to 2364 b. Check Release Forms dated 18 Aug 2023
15.	Garay Ville HOAI	95	95	a. DV No. 2023072160 b. Check No. 1689424
16.	Valley View Township	832	832	a. DV No. 2023101 b. OR No. 0000001
17.	Crystal Peak Estates (Jose Abad Santos HOAI)	996	996	a. DV No. 2023082751 b. OR No. 0032 c. Check No. 1689474
	Subtotal	3,633	3,541	



Page 3 of **3**SM 1: Provision of Shelter Security and Improved Housing Quality –
Phase 1 (Lot Acquisition)

	Projects	2023 Reported No. ISFs	Revalidated ISFs	Remarks
B. I	NSCREX PROGRAM			
18.	DOTr - Arambulo et. Al Property - Pagkakaisa at Bukluran HOAI (The Meadow)	2,030	2,030	a. DV No. 2023123932 b. OR No. 21464 c. Check No. 127172
	Subtotal	2,030	2,030	
	TOTAL	5,663	5,571	



SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

		Site De	velopment	Building	Construction	
	Project	2023 Reported No. ISFs	Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks
A.	COMMUNITY MORTGA	GE PROGRA	M			
1.	Townhomes San Fernando HOAI	937	287	937	287	2022 Accomplishment: 650 ISFs each for Site Development and House Construction [SHFC letter dated: 27 April 2023]  Supporting Documents:  DV Nos. 2023103505; 2023072171; 2023051482; 2023031020; 2023010137  OR Nos. 21456; 21238; 21223; 20946; 20934
2.	Ciudad de Strike HOAI	1,440	0	1, 440	0	2019 Accomplishment: 1,440 ISFs each for Site Development and Building Construction [SHFC letter dated: 16 June 2020] 2016 Accomplishment: 1,440 ISFs for Site Development and House Construction under HDH [SHFC letter dated: 24 April 2017]
3.	Upright Community	209	0	209	0	2022 Accomplishment: 209 ISFs each for Site Development and House Construction [SHFC letter dated: 27 April 2023]
4.	Coronado Ville HOA, Inc. Phase 1	628	0	628	0	2019 Accomplishment: 628 ISFs each for Site Development and Building Construction [SHFC letter dated: 16 June 2020]
5.	Apawan Village HOA, Inc. Phase 3	152	0	113	0	2021 Accomplishment: 152 ISFs - Site Development and 115 ISFs - Building Construction [SHFC letter dated: 05 October 2022]
6.	Mergeville HOAI- Batch 2	217	0	217	0	2018 Accomplishment: 217 ISFs for House Construction [SHFC letter dated: 06 March 2019]



Page 2 of 6 SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

		Site Development		<b>Building Construction</b>		
	Project	2023 Reported No. ISFs	Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks
7.	San Antonio Ville HOAI	20	0	20	0	2020 Accomplishment: 1,043 ISFs each for Site Development and House Construction [SHFC letter dated: 08 October 2021]
8.	Balubal Heights Subdivision Federation	77	0	77	77	2021 Accomplishment: 960 ISFs for Site Development [SHFC letter dated: 05 October 2022]  Supporting Documents:  DV No. 2023062072  OR No. 4153
9.	People's Ville Ph I, II, and III HOA	167	167	305	305	Supporting Documents: DV No. 2023124045 OR No. 4181
10.	Crystal Peak Estates (Jose Abad Santos HOAI)	292	292	292	292	<u>Supporting Documents:</u> DV No. 2023124219 OR No. 0036 Check No. 1689537
11.	Valley View Township	261	261	261	261	<u>Supporting Documents</u> : DV Nos. 2023101; 2023113 OR Nos. 0000001; 0000003
12.	Laon HOA's Federation, Inc. (Phase I)	221	0	321	0	2021 Accomplishment: 528 ISFs for House Construction [SHFC letter dated: 05 October 2022] 2019 Accomplishment: 1,632 ISFs for Site Development [SHFC letter dated: 16 June 2020]



Page 3 of 6 SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

	Project	Site Development		<b>Building Construction</b>		
		2023 Reported No. ISFs	Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks
13.	GMA Eagle Ville HOAI	35	0	122	0	2020 Accomplishment: 381 ISFs each for Site Development and House Construction [SHFC letter dated: 08 October 2021]
14.	Julian's Mayville HOAI	19	0	27	27	2021 Accomplishment: 244 ISFs for Site Development [SHFC letter dated: 05 October 2022]  Supporting Documents:  DV No. 2023124077  OR No. 002027
15.	Mapalad Ka HOAI	28	0	17	17	2019 Accomplishment: 105 ISFs for Site Development [SHFC letter dated: 16 June 2020]  Supporting Documents:  DV Nos. 2023124159 to 4160 Project Accomplishment Report
16.	Sunland CMP Villas HOAI	126	0			2022 Accomplishment: 126 ISFs each for Site Development [SHFC letter dated: 27 April 2023]
17.	DVV2 Building 1 to 5 HOAI			127	127	2020 Accomplishment: 625 ISFs for Site Development [SHFC letter dated: 08 October 2021]  Supporting Documents:  DV No. 2023103529  OR No. 000151



Page 4 of 6 SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

		Site De	velopment	Building	Construction	
	Project	2023 Reported No. ISFs Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks	
18.	Nawanao HOAI			61	61	<u>Supporting Documents</u> : DV No. 2023072211 OR No. 0040570 Check No. 84525114
19.	Laon-HOAs Federation, Inc. (Phase 2)			35	35	2019 Accomplishment: 1,632 ISFs for Site Development [SHFC letter dated: 16 June 2020]  Supporting Documents:  DV No. 2023124162 Project Accomplishment Report
20.	Sulangon Heights HOAI			96	0	2019 Accomplishment: 160 ISFs each for House Construction [SHFC letter dated: 16 June 2020]
	Subtotal	4,829	1,007	5,305	1,489	
B. H	IGH DENSITY HOUSING	PROGRAM				
1.	Sandigan ng Maralitang Pilipino (SMP)	800	0	800	0	2016 Accomplishment: 800 ISFs for Site Development and House Construction [SHFC letter dated: 24 April 2017]
2.	Balikatan Samahan Mapulang Lupa (BSML) HOAI	14	14	54	54	2017 Accomplishment: cannot be validated - reported 1,324 ISFs for Site Development and Building Construction [SHFC letter dated: 18 December 2018]  Supporting Documents:  DV No. 2023-12-4083  OR No. 6301



Page 5 of 6 SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

		Site Development		Building Construction		是不是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一
Project		Reported	Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks
3.	Alyansa ng Mamamayan ng Caloocan	139	0	113	0	2019 Accomplishment: 303 ISFs for Site Development and Building Construction [SHFC letter dated: 16 June 2020]
4.	Genesis Ville HOAI	47	47	43	43	2017 Accomplishment: cannot be validated - reported 720 ISFs for Site Development and Building Construction [SHFC letter dated: 18 December 2018]  Supporting Documents:  DV No. 2023-12-4128  OR No. 007201
5.	People's Plan Community Teamwork (PEPCOTEK) HOAI	286	0	463	0	2020 Accomplishment: 1,158 ISFs each for Site Development and House Construction [SHFC letter dated: 08 October 2021]
6.	Gloria Ville HOAI	139	0	32	0	2016 Accomplishment: 378 ISFs for Site Development and House Construction [SHFC letter dated: 24 April 2017]
7.	Aniban ng Lehitimong Paninirahan ng Ligtas sa Sakuna (ALPAS) HOAI 2			11	0	2018 Accomplishment: 546 ISFs for Site Development and Building Construction [SHFC letter dated: 06 March 2019]
	Subtotal	1,425	61	1,516	97	



Page 6 of 6 SM1: Provision of Shelter Security and Improved Housing Quality – Phases 2 and 3 (Site Development and Building Construction)

		Site Development		<b>Building Construction</b>		
	Project	2023 Reported No. ISFs	Revalidated ISFs	2023 Reported No. ISFS	Revalidated ISFs	Remarks
C. N	SCREX PROGRAM					
1.	DOTr- St. Francis Homers Property (Rizal Ville)	176	176	176	176	<u>Supporting Documents</u> : DV Nos. 2023-08-2614; 2023113621; 2023124111 OR Nos. 21244; 21460; 21467 Check Nos. 127130; 127178
2.	DOTr - Arambulo et. Al Property - Pagkakaisa at Bukluran HOAI (The Meadow)	156	156	156	156	<u>Supporting Documents</u> : DV Nos. 2023123932; 2023124112 OR No. 21464 Check Nos. 127172; 127179
	Subtotal	322	332	332	332	
D. II	NTRAMUROS (SIMPLE	PROGRAM)				
1.	Intramuros Community HOAI	470	470	470	470	<u>Supporting Documents</u> : DV Nos. 2023041181; 2023061804 OR Nos. 20949; 21233 Check Nos. 6972204; 69722007
	Subtotal	470	470	470	470	
	TOTAL	7,055	1,870	7,623	2,388	

